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(Stock Exchange Code 6622)

June 6, 2023

(Commencement date of electronic provision measures: June 1, 2023)

To Shareholders with Voting Rights:

Shoichiro Minomo President and Chief Executive Officer DAIHEN Corporation 2-1-11 Tagawa, Yodogawa-ku, Osaka, Japan

NOTICE OF

THE 159TH ANNUAL GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders:

We are pleased to announce that the 159th Annual General Meeting of Shareholders of DAIHEN Corporation (the "Company") will be held as described below.

In convening this Annual General Meeting of Shareholders, the Company has taken measures for electronic provision and posted the matters subject to the measures for electronic provision on our website on the Internet as the "NOTICE OF THE 159TH ANNUAL GENERAL MEETING OF SHAREHOLDERS."

The Company's website (English) https://www.daihen.co.jp/en/ir/

In addition to the Company's website, matters subject to the measures for electronic provision are also posted on the website of the Tokyo Stock Exchange (TSE).

TSE website (Listed Company Search)

https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show

Please access the above TSE website, perform a search by entering "DAIHEN" in the "Issue name (company name)" field or the Company's securities code "6622" in the "Code" field and select "Basic Information" and "Documents for public inspection/PR information" in that order, and confirm the details in "Notice of General Shareholders Meeting/Informational Materials for a General Shareholders Meeting" in "Filed information available for public inspection."

If you are unable to attend the meeting, you can exercise your voting rights in writing or via the Internet, etc. Please review the Reference Documents for the General Meeting of Shareholders included in the matters subject to the measures for electronic provision and exercise your voting rights following the instructions provided no later than 5:00 p.m. on Tuesday, June 27, 2023, Japan time.

1. Date and Time: Wednesday, June 28, 2023 at 10:00 a.m. Japan time

2. Place: The Company's Head Office

2-1-11 Tagawa, Yodogawa-ku, Osaka, Japan

(Please refer to the guide map at the end of this notice.)

3. Meeting Agenda:

Matters to be reported: 1. The Business Report, Consolidated Financial Statements for the Company's

159th Fiscal Year (April 1, 2022 - March 31, 2023) and results of audits by the Financial Auditor and the Board of Auditors of the Consolidated

Financial Statements

2. Non-consolidated Financial Statements for the Company's 159th Fiscal Year (April 1, 2022 - March 31, 2023)

Matters to be resolved:

Appropriation of Surplus **Proposal 1: Proposal 2:** Election of Ten (10) Directors **Proposal 3:** Election of Three (3) Auditors

- When attending the meeting, please submit the enclosed Voting Rights Exercise Form at the reception
- The physical document delivered to shareholders also serves as a document stating the matters subject to the measures for electronic provision to be provided upon request for delivery of physical documents. Of the items to be included in the physical document stating the matters subject to the measures for electronic provision, the following items are posted on the Company's website (https://www.daihen.co.jp/en/ir/) and on the Tokyo Stock Exchange website (https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show) in accordance with laws and regulations and the Articles of Incorporation of the Company, and are therefore not included in the physical documents delivered to shareholders who requested provision of physical documents.
 - 1. Notes to Consolidated Financial Statements
 - 2. Notes to the Non-consolidated Financial Statements

Accordingly, the content of the physical document stating the matters subject to the measures for electronic provision is part of the Consolidated and Non-consolidated Financial Statements audited by the Auditors and the Financial Auditor in the preparation of the Audit Report.

- Should the matters subject to the measures for electronic provision require revisions, the versions before and after revision will be posted on each website on which the matters are posted.
- When attending this Annual General Meeting of Shareholders, please be aware of your health condition up to the day of the meeting and be sure not to strain yourself. In particular, shareholders who are elderly, have underlying diseases, or are pregnant, are requested to exercise careful judgment.
- If there are any changes to the operation of the General Meeting of Shareholders due to future changes in circumstances, the information will be posted on the Company's website (https://www.daihen.co.jp/).

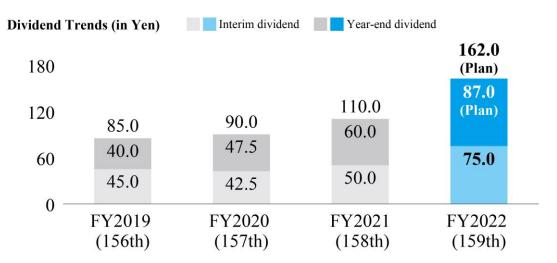
Reference Documents for the General Meeting of Shareholders

Proposal 1: Appropriation of Surplus

Matters concerning the year-end dividend

The year-end dividend for the current fiscal year will be as follows, taking into consideration the business results for the current fiscal year and future business development.

- (1) Type of dividend property Cash
- (2) Allotment of dividend property and total amount thereof 87.00 yen per share of common stock of the Company Total amount: 2,141,682,567 yen
- (3) Effective date of distribution of surplus June 29, 2023



^{*}Dividends for fiscal 2019 include a "100th Anniversary Commemorative Dividend" of 5 yen.

Proposal 2: Election of Ten (10) Directors

The terms of office of all nine (9) Directors will expire at the conclusion of this Annual General Meeting of Shareholders. Accordingly, the election of ten (10) Directors is proposed in order to further enhance the management structure and governance function.

The candidates for Director are as follows.

No.	Nε	ame	Sex	Attributes	Current positions and responsibilities at the Company
1	[Reappointment]	Tetsuya Tajiri	Male		Chairman
2	[Reappointment]	Shoichiro Minomo	Male		President and Chief Executive Officer
3	[Reappointment]	Kazuo Kamo	Male		Executive Vice President and Member of the Board In charge of Power Distribution System Div. and Power Transformer Div.
4	[Reappointment]	Keiki Morimoto	Male		Executive Vice President and Member of the Board In charge of Welding & Joining Div. and FA Robot Div.
5	[Reappointment]	Haruhisa Kimura	Male		Executive Vice President and Member of the Board In charge of Industrial Electrical Equipment Div., Energy Management System Div., and Charging System Div.
6	[Reappointment]	Shingo Wada	Male		Senior Vice President and Member of the Board General Manager of Power Products Sales Division
7	[New Candidate]	Kentaro Kaneko	Male		Senior Vice President In charge of Head Office; in charge of risk management, compliance, and safety
8	[Reappointment]	Keiichi Ando	Male	[Outside] [Independent]	Member of the Board
9	[Reappointment]	Emiko Magoshi	Female	[Outside] [Independent]	Member of the Board
10	[Reappointment]	Yasufumi Fujiwara	Male	[Outside] [Independent]	Member of the Board

No.	Name (Date of birth)	Career summary, positions, responsibilities and significant concurrent positions	Number of shares of the Company held		
1	Tetsuya Tajiri (January 2, 1955) [Reappointment]	April 1978 Joined the Company June 2001 Vice President June 2005 Senior Vice President and Member of the Board June 2009 President and Chief Executive Officer April 2021 Chairman (to present)	19,200		
1	[Reasons for selection as a candidate for director] Mr. Tetsuya Tajiri has served as President and Chief Executive Officer and then Chairman, and has achieved results that enabled the Company to acquire the fundamental attributes of a development-driven company. The Company believes that his achievements as well as his deep insight and abundant experience in all aspects of management are necessary for the further enhancement of its corporate value, and has therefore nominated him again as a candidate for director.				
2	Shoichiro Minomo (January 1, 1963) [Reappointment]	April 1987 June 2011 Vice President June 2013 Vice President and Member of the Board April 2017 Senior Vice President and Member of the Board April 2021 President and Chief Executive Officer (to present)	4,400		
2	[Reasons for selection as a candidate for director] Mr. Shoichiro Minomo has deep insight as an engineer and has achieved results in managing and promoting the technological development of the Company. He has led management as President and Chief Executive Officer since 2021. The Company believes that his insight and experience are necessary for the further enhancement of its corporate value as it endeavors to become an "R&D-focused company," and has therefore nominated him again as a candidate for director.				
3	Kazuo Kamo (October 19, 1958) [Reappointment]	April 1981 Joined the Company June 2009 Vice President and Member of the Board April 2013 Senior Vice President and Member of the Board April 2017 Executive Vice President and Member of the Board (to present) (Responsibilities) In charge of Power Distribution System Div.; in charge of Power Transformer Div.	11,422		
	[Reasons for selection as a candidate for director] Mr. Kazuo Kamo has extensive experience and deep insight in the sales and planning divisions of the Power Products Business Segment. The Company expects that his experience and insight will strengthen the decision-making and supervisory functions of its Board of Directors and contribute to the realization of management strategies, and has therefore nominated him again as a candidate for director.				

No.	Name (Date of birth)		eer summary, positions, responsibilities and significant concurrent positions	Number of shares of the Company held
		April 1982	Joined the Company	
	Keiki Morimoto	June 2011	Vice President	
		June 2015	Senior Vice President and Member of the Board	
	(July 11, 1959)	April 2021	Executive Vice President and Member of the Board	3,600
	[Reappointment]		(to present)	
4	[Keappointment]	(Responsibilities)		
4		In charge of Weldin	g & Joining Div.; in charge of FA Robot Div.	
	[Reasons for selection	n as a candidate for	director]	

Mr. Keiki Morimoto has deep insight as an engineer and abundant experience as General Manager, Welding & Joining Division, regarding the management of the business. The Company expects that his experience and insight will strengthen the decision-making and supervisory functions of its Board of Directors and contribute to the realization of management strategies, and has therefore nominated him again as a candidate for director.

		April 1984	Joined Kansai Electric Power Co., Inc.	
		June 2010	General Manager, Labor Affairs Division, Office of	
			Personnel Activation, Kansai Electric Power Co.,	
			Inc.	
		June 2014	President and Representative Director, KEIHANNA	
			INTERACTION PLAZA INC.	
		June 2016	General Manager, Nara Branch Office, Kansai	
	Haruhisa Kimura		Electric Power Co., Inc.	
	(March 21, 1961)	June 2019	Seconded to the Company from Kansai Electric	1,800
			Power Co., Inc.	1,000
	[Reappointment]		Senior Vice President and Member of the Board of	
_			the Company	
5		September 2019	Retired from Kansai Electric Power Co., Inc.	
		April 2023	Executive Vice President and Member of the Board	
			of the Company (to present)	
		(Responsibilities)		
		In charge of Indus	strial Electrical Equipment Div.; in charge of Energy	
		Management Syst	em Div.; in charge of Charging System Div.	

[Reasons for selection as a candidate for director]

In addition to his deep insight as a corporate manager and abundant experience in the administrative division, Mr. Haruhisa Kimura has broad knowledge necessary to promote business in the energy management field. The Company expects that his experience and insight will strengthen the decision-making and supervisory functions of its Board of Directors and contribute to the realization of management strategies, and has therefore nominated him again as a candidate for director.

No.	Name (Date of birth)	Career summary, positions, responsibilities and significant concurrent positions	Number of shares of the Company held		
		April 1983 Joined the Company			
	Cl.: W- 1-	April 2013 Vice President			
	Shingo Wada	April 2017 Senior Vice President			
	(March 13, 1961)	June 2021 Senior Vice President and Member of the Board (to	6,200		
	[Reappointment]	present)			
	[Keappointment]	(Responsibilities)			
6		General Manager of Power Products Sales Division			
	[Reasons for selection	n as a candidate for director]			
	Mr. Shingo Wada has deep insight as an engineer and abundant experience as General Manager, Power				
	Transformer Division and General Manager, Power Distribution System Division, regarding the management of				
	the businesses. The Company expects that his experience and insight will strengthen the decision-making and				
	supervisory functions of its Board of Directors and contribute to the realization of management strategies, and has				
	therefore nominated him again as a candidate for director.				
		April 1988 Joined the Company			
	Kentaro Kaneko	April 2013 Vice President			
	(July 27, 1964)	April 2017 Senior Vice President (to present)	2 264		
		(Responsibilities)	2,264		
	[New Candidate]	In charge of Head Office; in charge of risk management, compliance,			
_		and safety			
7	[Reasons for selection	n as a candidate for director]	•		
	In addition to his e	extensive experience in the administrative division, Mr. Kentaro Kane	ko has abundant		
		al Manager, FA Robot Division, regarding the management of the busine			

In addition to his extensive experience in the administrative division, Mr. Kentaro Kaneko has abundant experience as General Manager, FA Robot Division, regarding the management of the business. The Company expects that his experience and insight will strengthen the decision-making and supervisory functions of its Board of Directors and contribute to the realization of management strategies, and has therefore nominated him as a candidate for director.

No.	Name (Date of birth)	Carper summers, positions, responsibilities		Number of shares of the Company held
		April 1976	Joined Sumitomo Bank (currently Sumitomo Mitsui	
			Banking Corporation)	
		April 2009	Director and Senior Managing Executive Officer,	
			Sumitomo Mitsui Banking Corporation	
		April 2010	Representative Director and Deputy President,	
			Sumitomo Mitsui Banking Corporation	
	Keiichi Ando	March 2012	Retired from Sumitomo Mitsui Banking Corporation	
	(November 5, 1951)	April 2012	President and Representative Director, New Kansai	
			International Airport Company, Ltd.	
	[Reappointment]	July 2012	President and CEO, New Kansai International	
	[Outside]		Airport Company, Ltd.	
	[Independent]	June 2016	Retired from New Kansai International Airport	0
			Company, Ltd.	
	<attendance at="" board<="" td=""><td></td><td>President and Representative Director, Ginsen Co.,</td><td></td></attendance>		President and Representative Director, Ginsen Co.,	
8	of Directors		Ltd.	
	meetings>		Outside Director, Shionogi & Co., Ltd. (to present)	
	7/7 (100.0%)	June 2017	Outside Director, Tsubakimoto Chain Co. (to	
			present)	
		June 2019	Special Advisor, Ginsen Co., Ltd.	
			Outside Director, the Company (to present)	
		(Significant co	oncurrent positions)	
		Outside Direct	tor, Shionogi & Co., Ltd.	
		Outside Direct	tor, Tsubakimoto Chain Co.	

[Reasons for selection as a candidate for outside director and overview of the expected role]

Mr. Keiichi Ando is expected to strengthen the supervisory and decision-making functions of the Company's Board of Directors by providing supervision and advice from an independent perspective based on his deep insight as a corporate manager and abundant experience through transactions with many companies. The Company has therefore nominated him again as a candidate for outside director.

No.	Name (Date of birth)		eer summary, positions, responsibilities and significant concurrent positions	Number of shares of the Company held
		April 1976	Conference interpreter	
		December 1989	Representative Director, Interlink Co., Ltd.	
		April 1996	Associate Professor, Faculty of Modern Culture,	
			Tokyo Junshin Women's College (currently Tokyo	
			Junshin University)	
		April 2001	Professor, Faculty of Modern Culture, Tokyo	
			Junshin Women's College (currently Tokyo Junshin	
			University)	
		April 2002	Professor, International Management, J.F. Oberlin	
			University	
	Emiko Magoshi	March 2003	President, Transcultural Management Society (to	
	(Emiko Yamamoto in the		present)	
	domiciliary register) (April 16, 1952)	October 2007	Guest Professor, Graduate School of Business	
	(April 10, 1752)		Sciences, University of Tsukuba	
	[Reappointment]	December 2007	Public Member, The Tokyo Metropolitan	
	[Outside]		Government Labor Relations Commission	
	[Independent]	June 2014	Outside Director, Hitachi Transport System, Ltd.	0
	[Female]	March 2016	Outside Director, AXA Life Insurance Co., Ltd.	
0		April 2019	Outside Director, AXA Holdings Japan Co., Ltd. (to	
9	<attendance at="" board<="" td=""><td></td><td>present)</td><td></td></attendance>		present)	
	of Directors		Vice President, J.F. Oberlin University	
	meetings>	June 2021	Outside Director, the Company (to present)	
	7/7 (100.0%)	June 2022	Outside Director, PC Depot Corporation (to present)	
	,	July 2022	Management Advisor, Advisory Board, YKK	
			Corporation (to present)	
		April 2023	Professor Emeritus, J.F. Oberlin University (to	
			present)	
		(Significant concur	rent positions)	
		Professor Emeritus	J.F. Oberlin University	
		President, Transcul	tural Management Society	
		Outside Director, A	XA Holdings Japan Co., Ltd.	
		Outside Director, P	C Depot Corporation	
		Management Advis	or, Advisory Board, YKK Corporation	

[Reasons for selection as a candidate for outside director and overview of the expected role]

Ms. Emiko Magoshi is expected to strengthen the supervisory and decision-making functions of the Company's Board of Directors by providing supervision and advice from an independent perspective based on her extensive knowledge and experience in transcultural and diversity management, etc. as a scholar of business administration. The Company has therefore nominated her again as a candidate for outside director.

No.	Name (Date of birth)			Number of shares of the Company held
		August 1985	Assistant Professor, School of Engineering Science,	
			Osaka University	
		January 1991	Lecturer, School of Engineering Science, Osaka	
			University	
		April 1993	Associate Professor, Faculty of Engineering,	
			Nagoya University	
		November 1995	Visiting Associate Professor, The University of	
			Illinois at Urbana-Champaign	
		April 1997	Associate Professor, Graduate School of	
	Yasufumi Fujiwara		Engineering, Nagoya University	
	(February 14, 1959)	July 2003	Professor, Division of Materials and Manufacturing	
			Science, Graduate School of Engineering, Osaka	
	[Reappointment]		University (to present)	
	[Outside]	April 2006	Part-time Lecturer, Department of Arts and Science,	
	[Independent]		Osaka Kyoiku University	0
			Visiting Professor, Research Institute for Science &	
	<attendance at="" board<="" td=""><td></td><td>Technology, Tokyo University of Science</td><td></td></attendance>		Technology, Tokyo University of Science	
	of Directors		Part-time Lecturer, Graduate School of Engineering,	
10	meetings>		Kyoto University	
	7/7 (100.0%)	April 2017	Director, Institute for NanoScience Design, Osaka	
			University (currently Director, R3 Institute for	
			Newly-Emerging Science Design, Osaka University))
			(to present)	
		June 2021	Outside Director, the Company (to present)	
		(Significant concur	rent positions)	
		Professor, Division	of Materials and Manufacturing Science, Graduate	
		School of Engineer	ing, Osaka University	
İ		Director, R3 Institu	tte for Newly-Emerging Science Design, Osaka	
		University		

[Reasons for selection as a candidate for outside director and overview of the expected role]

Mr. Yasufumi Fujiwara is expected to strengthen the supervisory and decision-making functions of the Company's Board of Directors by providing supervision and advice mainly on R&D, which the Company is emphasizing, from an independent perspective based on his deep expertise and abundant experience as an engineering specialist in academia in the field of semiconductor materials and applied physics. The Company has therefore nominated him again as a candidate for outside director. Although he has never been directly involved in corporate management, the Company believes that will execute his duties properly as an outside director of the Company for the reasons stated above.

(Notes) 1. There are no special interests between any of the candidates and the Company.

- Mr. Keiichi Ando, Ms. Emiko Magoshi, and Mr. Yasufumi Fujiwara are candidates for outside director, and each of them is a candidate for independent director as stipulated by the Tokyo Stock Exchange and the Fukuoka Stock Exchange.
- 3. The term of office of Mr. Keiichi Ando as an outside director of the Company will be four (4) years at the conclusion of this General Meeting of Shareholders.

- 4. The term of office of Ms. Emiko Magoshi as an outside director of the Company will be two (2) years at the conclusion of this General Meeting of Shareholders.
- 5. The term of office of Mr. Yasufumi Fujiwara as an outside director of the Company will be two (2) years at the conclusion of this General Meeting of Shareholders.
- 6. Mr. Keiichi Ando, Ms. Emiko Magoshi, and Mr. Yasufumi Fujiwara currently serve as outside directors of the Company, and pursuant to the provisions of Article 427, Paragraph 1 of the Companies Act, the Company has entered into an agreement with them to limit their liability for damages under Article 423, Paragraph 1 of the same Act.
 The liability for damages under the agreement is limited to the minimum liability amount
 - stipulated in Article 425, Paragraph 1 of the same Act. If their election is approved, the Company plans to continue the agreement with them.
- 7. The Company has entered into a directors and officers liability insurance contract, as stipulated in Article 430-3, Paragraph 1 of the Companies Act, with an insurance company and plans to renew and maintain the said contract. If election of each candidate is approved, each of them will be the insured under the said insurance.
 - The said insurance contract covers litigation expenses and legal damages to be borne by the insured arising from third-party litigation, derivative lawsuits, and corporate litigation. Provided, however, that there are certain exemptions; for example, damages arising from the insured's criminal acts shall not be covered.

Proposal 3: Election of Three (3) Auditors

The terms of office of Auditors, Messrs. Tatsuya Iba, Haruo Urata, and Hiroyuki Shime, will expire at the conclusion of this Annual General Meeting of Shareholders. Accordingly, the election of three (3) Auditors is proposed.

The candidates for Auditor are as follows.

The Board of Auditors has given its prior consent to this proposal.

No.	Name	Sex	Attributes	Current positions at the Company
1	[New Candidate] Ichiro Tokai	Male		Trustee
2	[Reappointment] Haruo Urata	Male	[Outside] [Independent]	Auditor
3	[Reappointment] Hiroyuki Shime	Male	[Outside] [Independent]	Auditor

No.	Name (Date of birth)		Career summary, positions, responsibilities and significant concurrent positions	Number of shares of the Company held		
	Ichiro Tokai	April 1987	Joined the Company			
		June 2015	Director, SHIHEN TECHNICAL Corporation			
	(September 20, 1963)	April 2021	President and Chief Executive Officer, DAIHEN	2,621		
	[New Candidate]		AOMORI Corporation (to present)			
1	[14cw Canadate]	April 2022	Trustee, the Company (to present)			
	[Reasons for selection as a candidate for auditor]					
	Mr. Ichiro Tokai has abundant management experience in an affiliated company and broad knowledge of the					

Mr. Ichiro Tokai has abundant management experience in an affiliated company and broad knowledge of the administrative division. The Company expects that his experience and knowledge will strengthen the auditing function, and has therefore nominated him as a candidate for auditor.

		April 1976	Joined Sumitomo Life Insurance Company	
		October 2000	General Manager, General Affairs Dept., Sumitomo	
	Haruo Urata		Life Insurance Company	
	(February 12, 1953)	October 2004	Executive Officer, Sumitomo Life Insurance	
			Company	
	[Reappointment]	June 2007	Auditor, the Company (to present)	
	[Outside]	July 2007	Managing Director, Managing Executive Officer,	
	[Independent]		Sumitomo Life Insurance Company	
		April 2012	Representative Director, Senior Managing	0
	<attendance at="" board="" directors<="" of="" td=""><td></td><td>Executive Officer, Sumitomo Life Insurance</td><td></td></attendance>		Executive Officer, Sumitomo Life Insurance	
2	meetings>		Company	
	7/7 (100.0%)	April 2014	Deputy President & Representative Director,	
	, ,		Executive Officer, Sumitomo Life Insurance	
	<attendance at="" board<="" td=""><td></td><td>Company</td><td></td></attendance>		Company	
	of Auditors meetings> 8/8 (100.0%)	July 2015	Executive Advisor, Sumitomo Life Insurance	
	0/8 (100.0%)		Company	
		July 2017	Retired from Sumitomo Life Insurance Company	

[Reasons for selection as a candidate for outside auditor]

Mr. Haruo Urata is expected to strengthen the auditing function by providing supervision and advice to directors from an independent perspective based on his abundant experience and broad insight as a corporate manager, and the Company has therefore nominated him again as a candidate for outside auditor.

No.	Name (Date of birth)	Career summary, positions, responsibilities and significant concurrent positions	Number of shares of the Company held
3	Hiroyuki Shime (February 10, 1952) [Reappointment] [Outside] [Independent] <attendance at="" board="" directors="" meetings="" of=""> 6/6 (100.0%) <attendance at="" auditors="" board="" meetings="" of=""> 6/6 (100.0%)</attendance></attendance>	June 2022 Auditor, the Company (to present) (Significant concurrent positions) Representative Director Chairman, UNITIKA LTD.	0

[Reasons for selection as a candidate for outside auditor]

Mr. Hiroyuki Shime has been involved in the overall management of UNITIKA LTD., a large textile manufacturer in Japan, and has made efforts to improve its corporate value. The Company believes that he will strengthen the Company's auditing function by supervising and guiding our board of directors independently based on his abundant experience and broad insight, and has therefore nominated him again as a candidate for outside auditor.

- (Notes) 1. There are no special interests between any of the candidates and the Company.
 - 2. Messrs. Haruo Urata and Hiroyuki Shime are candidates for outside auditor.
 - 3. Messrs. Haruo Urata and Hiroyuki Shime are candidates for Independent Auditor as stipulated by the Tokyo Stock Exchange and the Fukuoka Stock Exchange.
 - 4. The term of office of Mr. Haruo Urata as an outside auditor of the Company will be sixteen (16) years at the conclusion of this General Meeting of Shareholders.
 - 5. The term of office of Mr. Hiroyuki Shime as an outside auditor of the Company will be one (1) year at the conclusion of this General Meeting of Shareholders.
 - 6. Messrs. Haruo Urata and Hiroyuki Shime currently serve as outside auditors of the Company, and pursuant to the provisions of Article 427, Paragraph 1 of the Companies Act, the Company has entered into an agreement with them to limit their liability for damages under Article 423, Paragraph 1 of the same Act. The liability for damages under the agreement is limited to the minimum liability amount stipulated in Article 425, Paragraph 1 of the same Act. If their election is approved, the Company plans to continue the agreement with them.
 - 7. The Company has entered into a directors and officers liability insurance contract, as stipulated in Article 430-3, Paragraph 1 of the Companies Act, with an insurance company and plans to renew and maintain the said contract. If election of each candidate is approved, each of them will be the insured under the said insurance.

The said insurance contracts will compensate for damages including compensation for damages and legal expenses to be borne by the insureds as a result of the insureds assuming liability for the execution of his or her duties.

Provided, however, that there are certain exemptions; for example, damages arising from the insured's criminal acts shall not be covered.

Reference: Corporate officers

If Proposals 2 and 3 are approved as proposed at the General Meeting, the composition of officers of

the Company and their expertise and experience will be primarily as follows:

Officer/Responsibilities		Name	Management / Business strategies	Compliance / Risk management	Finance / Accounting	Human resource management	Technology / R&D	Sales / Marketing	International experience / diversity
Chairman		Tetsuya Tajiri	•	•	•	•		•	
President and Chief Executive Officer		Shoichiro Minomo	•				•	•	•
Executive Vice President and Member of the Board	In charge of Power Distribution System Div. and Power Transformer Div.	Kazuo Kamo	•			•		•	
Executive Vice President and Member of the Board	In charge of Welding & Joining Div. and FA Robot Div.	Keiki Morimoto	•				•	•	•
Executive Vice President and Member of the Board	In charge of Industrial Electrical Equipment Div., Energy Management System Div., and Charging System Div.	Haruhisa Kimura	•			•		•	
Senior Vice President and Member of the Board	General Manager of Power Products Sales Division	Shingo Wada	•	•			•	•	•
Senior Vice President and Member of the Board	In charge of Head Office; in charge of risk management, compliance, and safety	Kentaro Kaneko	•	•		•		•	•
Member of the Board		Keiichi Ando	•	•	•	•			•
Member of the Board		Emiko Magoshi	•			•			•
Member of the Board		Yasufumi Fujiwara							•
Standing Auditor		Ichiro Tokai	•	•					
Standing Auditor		Keitaro Takahashi	•				•	•	•
Auditor		Haruo Urata	•	•	•	•			
Auditor		Masashi Yoshida			•				
Auditor		Hiroyuki Shime	•	•		•		•	•